REPORTING

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GLOBAL REPORTING INITIATIVE (GRI) CONTENT INDEX

This section of the report details how we have progressed in our adherence to the GRI sustainability standards. These standards are designed to be used by organisations to report on their impact on the economy, the environment and society.

Reporting is divided into two parts, the first of which is a General Disclosures section (GRI 102) which provides an organisational context, and an overview of the management approach (GRI 103). Reporting organisations can then select from the set of topic-specific GRI Standards (GRI 200 – economic, GRI 300 – environmental or GRI 400 – social) for reporting on its material topics, which are identified through the materiality assessment exercise conducted with its key stakeholders. Our responses on this are set out in the second part of the GRI Content Index.

OUR TOP MATERIAL TOPICS IN THE MOST RECENT EXERCISE WERE:

CLIMATE ACTION

- 1. Ensure a climate resilient and responsive business model
- **2.** Products and services to address environmental and social issues

ECONOMIC & SOCIAL INCLUSION

- 3. Usability of services and accessibility of products
- **4.** Enable customers to make better informed financial decisions
- 5. Innovation and co-creation
- **6.** Financial inclusion and literacy

FUTURE-PROOF BANK

- **7.** Customer experience
- 8. Digitalisation and interconnectivity
- 9. Cyber security and business system resilience
- **10.** Protect our customers' data and privacy
- 11. Corporate governance and accountability
- **12.** Ethics and integrity
- 13. Comply with laws, codes and regulations
- **14.** Talent attraction and retention

GRI REPORTING PRINCIPLES

In each disclosure of Management Approach, we set out where the impacts occur for a material topic, and our involvement with those impacts. In all instances in preparing our Sustainability Report, we have striven to adhere to the GRI Reporting Principles, within the limitations and scope of the information currently available:

Stakeholder Inclusiveness

Our stakeholder groups are listed on p.18. In Q4 2019, we consulted with our internal and external stakeholders to identify and rank the most material concerns facing AIB using the GRI recommended approach of identification, prioritisation and validation:

Sustainability Context

Our Sustainable Communities Strategy on p.13, 'An Introduction from our Chief Executive Officer, Colin Hunt' on p.8-9 and 'A message from the Chair of our Sustainable Business Advisory Committee (SBAC), Helen Normoyle' on p.10, provide an explanation of what sustainability means for AIB;

Materiality

In the materiality exercise we conducted in 2019 we engaged with c. 800 stakeholders to identify those issues that were of most concern to them. Our master list of issues was prepared

with independent advice and based on international best practice among peer banks, see p.19;

Completeness

The topics covered in the report reflect the organisation's economic, environmental and/or social impacts. We have considered the results of stakeholder engagement processes, together with broad-based societal expectations that are not identified as material directly through stakeholder engagement processes. Despite the challenges of COVID-19, we still see climate change as the most important issue of all time, hence we reported on our response to Climate Action in this report.

GRI: CORE OPTION

Our GRI disclosures have been prepared in accordance with the Core option of the Standards Guidelines and have been independently assessed by Deloitte in accordance with the ISAE 3000 (Revised) Standard.

The report covers the period January to December 2020, unless otherwise stated, and references material already published for that period such as the AIB Group plc 2020 Annual Finance report and the 2020 Carbon Disclosure Project (CDP) response, the latter addressing data for 2019.

GRI GENERAL DISCLOSURES

REFERENCE	DISCLOSURE	RESPONSE/LOCATION OF MORE INFORMATION
A. ORGANISATIONA	PROFILE	
102-1	Name of the organisation	AIB Group plc
102-2	Activities, brands, products and services	See 'AIB at a glance', on p.7
102-3	Location of the organisation's headquarters	AIB Group plc, 10 Molesworth Street, Dublin 2, Ireland
102-4	Location of operations	See 'AIB at a glance' – 'Operations' on p.7
102-5	Ownership and legal form	See 'AIB at a glance' – 'Ownership', on p.7
102-6	Markets served	See 'AIB at a glance' – 'Customer-facing segments' and 'Location of operations' on p.7
102-7	Scale of the organisation	See 'AIB at a glance' – 'Scale of organisation' – on p.7
102-8	Information on employees and other workers	See 'Employees' on p.98-99 and 'Talent attraction and retention' on p.83
102-9	Supply chain	See 'Suppliers' on p.80. Source: Company information
102-10	Significant changes to the organisation and its supply chain	See 'An introduction from our Chief Executive Officer, Colin Hunt' on p.8-9 and 'Suppliers' on p.80
102-11	Precautionary principle or approach	See 'Ensure a climate resilient and responsive business model' – 'Our approach' on p.26
102-12	External initiatives	See 'External initiatives' on p.100
102-13	Memberships of Associations	See 'Memberships of associations' on p.100
B. STRATEGY		
102-14	Statement from senior decision maker	See 'An introduction from our Chief Executive Officer, Colin Hunt' on p.8-9
C. ETHICS AND INTE	GRITY	
102-16	Values, principles, standards and norms of behaviour	See 'Culture programme' and 'Ethics and integrity' on p.76-80
102-17	Mechanisms for advice and concerns about ethics	See 'Ethics and integrity' on p.77-78
D. GOVERNANCE		
102-18	Governance structure	See 'Our Corporate governance structure' on p.15-16. For more information, including details of our Board of Directors and Executive Committee, see also 'Governance in AIB' in our Annual Financial Report 2020.
General disclosures 10	2-15 and 102-19 to 102-39 are not required under the Global Reporting Initiative	e (GRI): Core option

GRI GENERAL DISCLOSURES

REFERENCE	DISCLOSURE	RESPONSE/LOCATION OF MORE INFORMATION
E. STAKEHOLDER ENG	SAGEMENT	
102-40	List of stakeholder groups	See 'Materiality process' on p.19
102-41	Collective bargaining agreements	See 'Talent attraction and retention' on p.84
102-42	Identifying and selecting stakeholders	See 'Materiality process' on p.19
102-43	Approach to stakeholder engagement	See 'Engaging' on p.17-22
102-44	The key topics and concerns raised	See 'Engaging' on p.17-22
F. REPORTING METRI	CS	
102-45	Entities included in the organisations consolidated financial statements	A listing of the principal businesses and their locations that are included in the consolidated financial statement is provided in our Annual Financial Report. All entities are covered by the report.
102-46	Define the report content and topic boundaries	See – GRI Content Index on p.87
102-47	List of material topics	See 'Materiality process' on p.19
102-48	Restatements of information	None
102-49	Significant changes from previous reporting periods in the list of material topics and topic boundaries	None
102-50	Reporting period for the information provided	01 January – 31 December 2020
102-51	Date of the most recent previous report	We pledge to DO MORE. Sustainability Report for the financial year ended 31 December 2019. AIB Group plc. Published 06 March 2020
102-52	Reporting cycle	Annual
102-53	Contact point for questions regarding the report	sarah.m.dempsey@aib.ie caroline.a.tully@aib.ie
102-54	Reporting in accordance with GRI Standards	This report has been prepared in accordance with GRI Standards: Core option
102-55	GRI Content Index	The GRI Content Index runs from p.87-90. Relevant page numbers and URLs are provided within the index for individual disclosures. Omissions have been explained where relevant.
		External assurance has been provided by Deloitte on our preparation of the report in accordance with the GRI Standards.
102-56	External assurance	i. The Deloitte assurance report can be found on p.101 of this report
101 00	Enter its assurance	ii. The external assurer is currently our financial auditors
		iii. The Board's Sustainable Business Advisory Committee has commissioned an independent assurance process aligned to ISAI 3000 through Deloitte.

TOPIC SPECIFIC DISCLOSURES

MATERIAL TOPIC	REFERENCE	DISCLOSURE	MORE INFORMATION
Ensure a climate resilient and responsive business	103-1, 103-2, 103-3	Management approach	See 'Climate action' on p.24-34, and on p.43
model	201-2	Financial implications and other risks and opportunities due to climate change	See 'Climate action' on p.27-28
	103-1, 103-2, 103-3	Management approach	See 'Our approach' on p.35-43
Products and services to address environmental and social issues	FS8	Monetary value of products and services designated to deliver a specific environmental benefit for each business line broken down by purpose	See 'Products and service to address environmental and social issues' – 'Metrics and targets' on p.42
3. Usability of services and accessibility of products	103-1, 103-2, 103-3	Management approach	See 'Our approach' on p.46-48
5. Osability of services and accessibility of products	Bespoke		See 'Daily user interactions' on p.60 and 'Accessibility of our products and services' on p.99
4. Enable customers to make better informed	103-1, 103-2, 103-3	Management approach	See 'Our approach' on p.49-50
financial decisions	417-2	Incidents of non-compliance concerning product and service information and labelling	See 'Product and service information' on p.49
5. Innovation and co-creation	103-1, 103-2, 103-3	Management approach	See 'Our approach' on p.51-55
5. Illiovation and co-creation	Bespoke		See 'Fostering innovation' on p.51
6. Financial inclusion and literacy	103-1, 103-2, 103-3	Management approach	See 'Our approach' on p.56-61
o. Financial inclusion and illeracy	FS16	Initiatives to enhance financial literacy by type of beneficiary	See 'Supporting financial literacy' on p.56
7. Customer experience	103-1, 103-2, 103-3	Management approach	See 'Our approach' on p.64-67
7. Customer experience	Bespoke		See 'Net Promoter Score' (NPS) on p.65 and p.99
8. Digitalisation and interconnectivity	103-1, 103-2, 103-3	Management approach	See 'Our approach' on p.68-70
o. Digitalisation and interconnectivity	Bespoke		See 'Active digital customers' and 'Active on mobile apps' on p.46 and p.99
9. Cyber security and business system resilience	103-1, 103-2, 103-3	Management approach	See 'Our approach' on page p.71-72
5. Cyber security and business system residence	Bespoke		See 'Awareness & training' on p.71
10 Destroying our quotomore' data and privacy	103-1, 103-2, 103-3	Management approach	See 'Our approach' on p.73-74
10. Protecting our customers' data and privacy	418-1	Substantiated complaints concerning breaches of customer privacy and losses of customer data	See 'Breaches of privacy & losses of data' on p.73
11. Corporate governance and accountability	103-1, 103-2, 103-3	Management approach	See 'Corporate Governance & Accountability' on p.75 and 'Our Corporate Governance Structure' on p.15-16
11. Corporate governance and accountability	205-1	Operations assessed for risks related to corruption	See 'Central register' on p.79
12. Ethics and integrity	103-1, 103-2, 103-3	Management approach	See 'Ethics and integrity' on p.77-80
12. Etnics and integrity	205-2	Communication and training about anti-bribery & corruption	See 'Awareness & training' on p.79
13. Comply with laws, codes and regulations	103-1, 103-2, 103-3	Management approach	See 'Our approach' on p.81
	419-1	Non-compliance with laws and regulations in the socio economic area	See 'Regulatory compliance' on p.81
14. Talent attraction and retention	103-1, 103-2, 103-3	Management approach	See 'Our approach' on p.83-84
14. Tatent attraction and retention	401-1	New employee hires and employee turnover	See 'Employees' on p.98 and 'People & culture risk' on p.84

TASK FORCE ON CLIMATE-RELATED FINANCIAL DISCLOSURES



DESCRIPTION	DISCLOSURE	LINK TO RELEVANT INFORMATION
GOVERNANCE		
Our governance around climate-related risks	a) Board oversight of climate-related risks and opportunities	See 'Climate governance' on p.32 and on p.43
and opportunities	b) Management's role in assessing and managing climate-related risks and opportunities	See Cannate governance on p.52 and on p. 15
STRATEGY		
The actual and potential impacts of climate-related risks and	a) The climate-related risks and opportunities we have identified over the short, medium, and long term.	
opportunities on our businesses, strategy, and financial planning where such information is material	b)The impact of climate-related risks and opportunities on our businesses, strategy, and financial planning	See 'Climate strategy' on p.26-30 and on p.43
where such information is material	c) The resilience of our strategy, taking into consideration different climate-related scenarios, including a 2oC or lower scenario.	
RISK MANAGEMENT		
Harris de difference de la constant	a) Our processes for identifying and assessing climate-related risks.	
How we identify, assesses, and manage climate-related risks	b)Our processes for managing climate-related risks.	See 'Climate risk' on p.32-33 and on p.43
	c) How processes for identifying, assessing, and managing climate-related risks are integrated into overall risk management	
METRICS AND TARGETS		
The metrics and targets used to assess and manage relevant	a) The metrics used to assess climate-related risks and opportunities in line with our strategy and risk management processes	
climate-related risks and opportunities where such information	b)Our Scope 1, 2 and 3 Greenhouse gas (GHG) emissions, and the related risks	See 'Metrics and targets' on p.42-43
is material	c) The targets used to manage climate-related risks and opportunities and performance against targets	

UNEP FI PRB - SELF-ASSESSMENT & REPORTING

The Principles are a framework for ensuring that signatory banks' strategy and practice align with the vision society has set out for its future in the Sustainable Development Goals and the Paris Climate Agreement. They aim to promote a sustainable banking system and helping the banking industry to demonstrate how it makes a positive contribution to society.

AIB was one of 130 founding signatories who committed to implement the six principles. Today over 200 banks have committed to implement them. Since we became a founding signatory of the Principles in 2019, we have confirmed our areas where we can most positively and negatively impact the SDGs using the Impact Assessment Tool. Members of our Sustainability team have participated and led in the UNEP

FI working groups set up to support the implementation of the Principles, and to ensure leadership inimplementing them. We are clear on the initial focus areas where we will set targets, and work is underway in defining these with a view to embedding the tracking of these into our business operations in 2021.



REPORTING AND SELF-ASSESSMENT REQUIREMENTS	HIGH-LEVEL SUMMARY OF BANK'S RESPONSE	REFERENCES/LINKS TO BANK'S FULL RESPONSE/RELEVANT INFORMATION
PRINCIPLE 1: ALIGNMENT		
We will align our business strategy to be consistent with and contribute to individual	ls' needs and society's goals, as expressed in the Sustainable Development Goals, the Paris Climate Agreement and relevant national and regional frameworks.	
1.1 Describe (high-level) your bank's business model, including the main customer segments served, types of products and services provided, the main sectors and types of activities, and where relevant the technologies financed across the main	AIB is a financial services group operating predominantly in Ireland and the United Kingdom (UK). We provide a range of services to retail, business and corporate customers including loans for personal, home and commercial purposes. Our main products and services are mortgages, personal, SME and corporate lending, payment services, credit card services and deposits.	See 'AIB at a glance', on p.7 Refer to supporting information on p.110 and 129, of our AFR 2020
geographies in which your bank has operations or provides products and services.	77% of our net loans are to customers in Ireland and 15% to customers in the UK. We have a small, niche operation in the UK market.	at www.aib.ie/investorrelations/
	Retail Banking constitutes 60% of net loans and and Corporate lending constitutes 26%.	financial-information/results- centre/2020-annual-financial- results
1.2 Describe how your bank has aligned and/or is planning to align its strategy to be consistent with and contribute to society's goals, as expressed in the Sustainable Development Goals (SDGs), the Paris Climate Agreement, and relevant national and regional frameworks.	At the start of 2020, 'Sustainable Communities' was added as a fifth pillar in AIB's 3 year Group Strategy (2020 – 2022). It has been embedded into the heart of our business, and focuses on three aspects – Climate action, Economic and social inclusion and Building a future-proof bank. Our Sustainability Strategy has been set out and evolved over the last five years in our annual sustainability report. We have conducted a materiality exercise with our stakeholders to understand their most material issues and have reported on our progress in helping to address those issues. The primary SDGs we are aligned to are 3 – Good Health & Wellbeing, 4 Quality Education, SDG 5 Gender Equality, 7 Affordable & Clean Energy, 8 Decent Work and Economic Growth, SDG 9 Industry, Innovation & Infrastructure 11 Sustainable Cities and Communities, 13 Climate Action and 17 Partnerships to Achieve the Goals.	See 'Climate action' – section on p.24-43 See also 'Economic & social inclusion' – section on p.44-61
	As we are a small player in the UK market, our greatest impact is in the Irish market. We have identified and reviewed the EU Action Plan: Financing Sustainable inclusive and healthy Growth, as well as key national frameworks and policy documents for Ireland, our main country of operation, including our Programme for Government, Project Ireland 2040 (incorporating our National Development Plan 2018-2027) and our national Climate Action Plan.	
	We have determined that climate change, resource efficiency, inclusive, healthy economies, access to housing and decent employment are the main priorities in Ireland. Based on an initial analysis of our portfolios to assess how we could strategically contribute to Ireland's priority goals and challenges and concluded that climate change and access to housing are the bank's areas of most significant impact.	
	in 2019 we made a commitment that we are pledging to 'Do More'; we want to lead Ireland's transition to become a low-carbon, sustainable economy. We followed that up in 2020 with our Net Zero pledge that AIB will operate as Carbon Neutral across our business operations by 2030. We have also stated our ambition that green and transition lending will account for 70% of new customer lending by 2030 and all customer lending by 2040 – with the exception of agriculture which will fall in line with the Government of Ireland's Climate Action plan. We are currently working on setting Science Based Targets aligned to the Paris Agreement.	

PRINCIPLE 2: IMPACT AND TARGET SETTING

We will continuously increase our positive impacts while reducing the negative impacts on, and managing the risks to, people and environment resulting from our activities, products and services. To this end, we will set and publish targets where we can have the most significant impacts.

2.1 Impact Analysis:

Show that your bank has identified the areas in which it has its most significant (potential) positive and negative impact through an impact analysis that fulfills the following elements:

- **a) Scope:** The bank's core business areas, products/services across the main geographies that the bank operates in have been as described under 1.1. have been considered in the scope of the analysis.
- b) Scale of Exposure: In identifying its areas of most significant impact the bank has considered where its core business/its major activities lie in terms of industries, technologies and geographies.
- c) Context & Relevance: Your bank has taken into account the most relevant challenges and priorities related to sustainable development in the countries/ regions in which it operates.
- **d)** Scale and intensity/salience of impact: In identifying its areas of most significant impact, the bank has considered the scale and intensity/salience of the (potential) social, economic and environmental impacts resulting from the bank's activities and provision of products and services.

(your bank should have engaged with relevant stakeholders to help inform your analysis under elements c) and d))

Show that building on this analysis, the bank has

- Identified and disclosed its areas of most significant (potential) positive and negative impact
- Identified strategic business opportunities in relation to the increase of positive impacts/reduction of negative impacts.

Scope:

We used the UNEP FI Portfolio Impact Analysis Tool (the "tool") to undertake an impact analysis of our portfolio, based on data as at 31 December 2020. We analysed our activities across our retail, business banking and corporate banking portfolios in Ireland, amounting to c.70% of our total income, which is distributed across our Retail Banking and Corporate & Institutional Business Banking (CIB) segments of our business.

Scale of exposure:

Across the Group, the concentration of credit by industry sector for Loans and Advances to customers is set out in our Annual Financial Report 2020. The strongest concentration of net loans in our Retail segment is in residential mortgage lending (82%) and in our CIB segment it is in non-property business lending (65%) and property lending (31%).

Context & relevance:

A framework for reviewing the most relevant challenges and priorities related to sustainable development in Ireland is in-built in the tool. These are ranked on a scale of 1-4 (low to very high level of need) and contribute directly to the determination of the most significant impact areas.

Using the tool, we determined that our activities are strongly associated with impacts that include climate change, resource efficiency, inclusive, healthy economies, access to housing and decent employment.

Scale & salience/intensity:

- To determine the scale and salience/intensity of climate change, we conducted an assessment of the sectors/industries and technologies that were the primary contributors to it in terms of Greenhouse Gas (GHG) emissions. We determined the intensity of GHG emissions in our portfolio was attributable to agriculture and real estate/energy usage because the emissions attributable to these technologies and industries are more intense in comparison to others in our portfolio.
- While Housing is only covered in the consumer aspect of the Impact analysis, Residential mortgage lending is a core part of our business and makes up 52.41% of our net loans. We have an opportunity to further develop our activity in this field to fill as yet unmet housing and housing-related needs, in particular for first-time home buyers and social and affordable housing.

Through our analysis, we concluded that the most relevant challenges and priorities in Ireland from the impacts identified above are climate change and access to housing, due to the scale of exposures in sectors that are key contributors to these areas of impact.

We are working to develop sustainable finance options for our customers, and will work with them to provide finance to support viable low/Net Zero carbon transition opportunities. For housing, Ireland's Programme for Government has prioritised the increased supply of public, social, and affordable homes, committing to increase the social housing stock by more than 50,000 over the next five years. We see AIB as having a fundamental role in providing the finance to support this.

Refer to supporting info on p.66, 70 and 110 of our AFR 2020 at

www.aib.ie/investorrelations/ financial-information/resultscentre/2020-annual-financialresults

Please provide your bank's conclusion/statement if it has fulfilled the requirements regarding Impact Analysis.

We have undertaken our impact analysis and identified the significant impacts that are associated with our retail, business banking portfolios. The next step in our process will be to assess whether any other areas of our business need to be included in the future iterations of our analysis, and to evolve the analysis as the Impact Tool matures.

REPORTING AND SELF-ASSESSMENT REQUIREMENTS	HIGH-LEVEL SUMMARY OF BANK'S RESPONSE	REFERENCES/LINKS TO BANK'S FULL RESPONSE/RELEVANT INFORMATION
Show that the bank has set and published a minimum of two Specific, Measurable (can be qualitative or quantitative), Achievable, Relevant and Time- bound (SMART) targets, which address at least two of the identified "areas of most significant impact", resulting from the bank's activities and provision of products and services. Show that these targets are linked to and drive alignment with and greater contribution to appropriate Sustainable Development Goals, the goals of the Paris Agreement, and other relevant international, national or regional frameworks. The bank should have identified a baseline (assessed against a particular year) and have set targets against this baseline. Show that the bank has analysed and acknowledged significant (potential) negative impacts of the set targets on other dimensions of the SDG/climate change/society's goals and that it has set out relevant actions to mitigate those as far as feasible to maximize the net positive impact of the set targets.		See 'Climate Strategy' on p.26-30, 'Looking ahead' on p.43 and 'Metrics and targets' on p.42
2.3 Plans for Target Implementation and Monitoring Show that your bank has defined actions and milestones to meet the set targets. Show that your bank has put in place the means to measure and monitor progress against the set targets. Definitions of key performance indicators, any changes in these definitions, and any rebasing of baselines should be transparent.	We will report further on plans for target implementation and monitoring in our 2021 Sustainability Report.	See 'Looking ahead' on p.43 and 'Metrics and targets' on p.42
Please provide your bank's conclusion/statement if it has fulfilled the requirements regal We are currently in the process of setting our targets and will report on our plans for imple		
2.4 Progress on Implementing Targets For each target separately show that your bank has implemented the actions it had previous defined to meet the set target OR explain why actions could not be implemented/needed to be changed and how your bank is adapting its plan to meet its set target. Report on your bank's progress over the last 12 months (up to 18 months in your first reporting after becoming a signatory) towards achieving each of the set targets and the impact your progress resulted in. (where feasible and	We will report further on our progress on implementing targets in our 2021 Sustainability Report.	See 'Looking ahead' on p.43 and 'Metrics and targets' on p.42

Current innovation-led partnerships we support include NovaUCD (including AgTech), Teagasc, Ludgate and PorterShed.

With technological innovation one of the key enablers to overcome the substainability challenge, we partner with key industry stakeholders to support this important agenda.

section on p.51 and p.54

PRINCIPLE 4: STAKEHOLDERS

We will proactively and responsibly consult, engage and partner with relevant stakeholders to achieve society's goals.

4.1 Describe which stakeholders (or groups/types of stakeholders) your bank has consulted, engaged, collaborated or partnered with for the purpose of implementing these Principles and improving your bank's impacts. This should include a high-level overview of how your bank has identified relevant stakeholders and what issues were addressed/results achieved.

In Q4 2019, we completed our most recent materiality exercise, across our 5 stakeholder groups – customers, employees, investors, society and regulator. Through it, we invited them to share with us what they see as the most material topics for AIB. In the stakeholder groups we engaged with in this exercise, we identified that our suppliers were underrepresented. Early in 2020 we set up a Supplier portal to improve transparency in how we operate with them, and in October we launched our Responsible Supplier Code. The Code sets out our expectations for ensuring an inclusive and ethical supply chain and that individuals throughout it work responsibly, sustainably and safely. We engaged over 200 of our largest suppliers in 2020 to launch the code, and share our expectations of them on the wider sustainability agenda and best practices. We will be working further on Supplier engagement in the coming year.

In 2020, we reviewed our current partnerships with stakeholders across each of our SDG focus areas to identify areas we wanted to develop further. We also undertook an exercise with the Cambridge Institute for Sustainability Leadership to identify priorities to take the sustainability agenda forward. One theme that emerged was to create an enabling environment at a system level, supporting AlB's and the national climate action goals. With that in mind, in 2021 we engaged in a new initiative with TASC, a think-tank for action on social change, to pilot Just Transition Community Dialogues. These will provide a forum for deliberative, community-led decision making on climate action at local level. It is hoped that this approach will enable communities to identify and develop a strategy to tackle local development needs and priorities while simultaneously addressing the climate crisis and building their understanding of climate breakdown. If successful, these fora could be rolled out at scale to enable the development of transformative policies needed to address climate change. They would enable social approval by delivering tangible local benefits in tandem with climate mitigation or adaptation measures. Our stakeholder engagement is set out on p.21.

Other key stakeholder engagements which are important for us for implementing the Principles include our engagements with the Sustainable Finance Forum, run by the Banking & Payments Federation of Ireland, where we engage with industry experts on sustainable finance matters, and our engagements with the UNEP FI working groups where we actively share and learn from our peers in the global banking community. AIB is active in a number of working groups, and is one of 12 banks that make up the Implementation Leads Working Group which supports the implementation of the Principles amongst all 200+ signatory banks globally.

See 'Engaging' on p.17-22

See 'External initiatives' and 'Memberships of Associations' on p.100

PRINCIPLE 5: GOVERNANCE & CULTURE

We will implement our commitment to these Principles through effective governance and a culture of responsible banking

5.1 Describe the relevant governance structures, policies and procedures your bank has in place/is planning to put in place to manage significant positive and negative (potential) impacts and support effective implementation of the Principles.

Within our established governance structure, our Sustainable Business Advisory Committee (SBAC) is responsible for overseeing the implementation of the Principles. SBAC is a Board committee comprised of four Non-Executive Directors (one of whom is the Chair), and our CEO is also a member. Implementation of our Sustainability strategy, including the Principles and periodic reporting on same, is the responsibility of the Sustainability Implementation Group (SIG) which is chaired by our Chief Sustainability Officer. SIG's membership is drawn from the heads of business areas and departments across the bank, including Sustainability, Risk, Treasury, Data & Analytics, Retail, Corporate, Institutional & Business Banking, HR and the UK. SIG reports quarterly on progress to the SBAC. As implementation of the Principles falls within Sustainability Strategy it has oversight from SIG and SBAC. Currently responsibility for overseeing the Bank's two main areas of impacts, making strategic decisions about how to manage them, setting targets, developing and implementing mechanisms and measures to implement and manage them across the bank resides directly within business-as-usual processes and governance fora for the respective business area. We plan to review the Governance fora in 2021 to determine if this will continue to be the optimal way to manage this. Our SMART Targets will be agreed with our Board of Directors and will be incorporated into our Balance Scorecard and monitored quarterly by our Executive Committee and the Board.

See 'Our Corporate Governance Structure' on p.15-16 and 'Climate governance' on p.31

REF	PORTING AND SELF-ASSESSMENT REQUIREMENTS	HIGH-LEVEL SUMMARY OF BANK'S RESPONSE	REFERENCES/LINKS TO BANK'S FULL RESPONSE/RELEVANT INFORMATION
5.2	Describe the initiatives and measures your bank has implemented or is planning to implement to foster a culture of responsible banking among its employees. This should include a high-level overview of capacity building, inclusion in remuneration structures and performance management and leadership communication, amongst others.	Our approach to responsible and sustainable banking is led by our CEO, who is a passionate advocate and regularly addresses employees on the topic. In late 2019, Sustainability was enshrined in our Group strategy as the fifth pillar 'Sustainable Communities'. Under our 2021 Group Strategy refresh, Culture is one of the core areas of focus, and a key enabler of our sustainability strategy. We have a comprehensive suite of training for employees. In 2020 we developed a new training course for employees about sustainability and it refers to the Principles for Responsible Banking. Roll-out of the training commenced in January 2021. Completion is mandatory for all employees. AlB has received significant support from the Irish State in the context of the financial crisis due to our systemic importance to the Irish financial system. The State holds 71.12% of the issued ordinary shares of AlB Group plc. The relationship between AlB and the State is governed by a Relationship Framework and AlB is precluded from introducing any new bonus or incentive schemes, allowances or other fringe benefits without prior agreement with the State. This, combined with the requirement to operate within an overall cap on individual salaries and allowances of €500k, precludes AlB from aligning the remuneration of key executives and other key employees with the achievement of longer term customer, financial and strategic targets. We are continuing to explore options to further foster a culture of responsible banking among our employees.	See 'Introduction from the CEO' on p.8-9 See 'Culture programme' on p.76 and 'Code of Conduct' on p.77 See Relationship Framework at www.aib.ie/investorrelations/about-aib/relationship-with-theirish-state See 'Performance incentives' and 'Climate-related responsibilities' on p.31
5.3	Governance Structure for Implementation of the Principles Show that your bank has a governance structure in place for the implementation of the PRB, including: a) target-setting and actions to achieve targets set b) remedial action in the event of targets or milestones not being achieved or unexpected negative impacts being detected.	Our Sustainability Implementation Group (SIG) is responsible for developing targets, monitoring progress towards their achievement to ensure we are on track, and identifying and addressing any unexpected negative impacts. Our Sustainable Business Advisory Committee (SBAC) has oversight over target-setting, measures put in place to achieve the targets, and determining remedial action where targets are not on track, or where measures need to be put in place to address unforeseen negative impacts. SBAC reports quarterly to the Board on progress made with achieving our targets, and any remedial action taken to ensure achievement of targets and/or how negative impacts were addressed. We track our progress towards achieving our key Sustainability metrics via our Group Balanced Scorecard which is regularly reviewed and challenged quarterly by our Executive Committee and at scheduled Board meetings.	See 'Our Corporate Governance Structure' on p.15-16, 'Climate governance' on p.31 and 'Climate governance' on p.43

Please provide your bank's conclusion/ statement if it has fulfilled the requirements regarding Governance Structure for Implementation of the Principles.

We have progressed substantially in fulfilling this requirement. Our well-established Sustainability Implementation Group is in charge of the day to day implementation of the Principles.

We will monitor progress quarterly and plan to review our existing governance processes in 2021 to determine the optimal way manage and monitor the implementation of the Principles going forward.

PRINCIPLE 6: TRANSPARENCY & ACCOUNTABILITY

We will periodically review our individual and collective implementation of these Principles and be transparent about and accountable for our positive and negative impacts and our contribution to society's goals.

6.1 Progress on Implementing the Principles for Responsible Banking

Show that your bank has progressed on implementing the six Principles over the last 12 months (up to 18 months in your first reporting after becoming a signatory) in addition to the setting and implementation of targets in minimum two areas (see 2.1-2.4).

Show that your bank has considered existing and emerging international/ regional good practices relevant for the implementation of the six Principles for Responsible Banking. Based on this, it has defined priorities and ambitions to align with good practice.

Show that your bank has implemented/is working on implementing changes in existing practices to reflect and be in line with existing and emerging international/regional good practices and has made progress on its implementation of these Principles.

Through the SIG we are working to implement the sustainability strategy enterprise-wide. In relation to the major impacts we identified under our impact analysis 'Climate action' is the area of our strategy that focuses on climate change, and Economic & social inclusion includes access to housing.

We are continuously considering good practices aligned with Sustainability objectives. In 2018 we signed up to the Low Carbon Pledge and report annually on our progress. In 2019, we were a founding signatory of the Principles for Responsible Banking and became a Supporter of the Task Force on Climate-related Financial Disclosures (and in this report have begun to make disclosures in line with their recommendations). In 2019 we achieved the Business Working Responsibly (BWR) mark. BWR is the only independently audited standard for Sustainability in Ireland (audited by the National Standards Authority of Ireland). It is based on ISO 26000 the international Social Responsibility standard. We also make a submission to the CDP annually, and have maintained Leadership status for the last 5 years. In our Annual Financial Report, and in line with the Non-Financial Reporting Directive, we report annually on environmental matters, social & employee matters, respect for Human Rights and Bribery & Corruption. There is a significant amount of regulatory activity in the European Union and the UK in relation to the ESG/Sustainability agenda and we will be working over the coming years to incorporate and align with these in due course.

Through interactions with some of our stakeholders during 2020, and with the focus on respect for Human Rights in the Non-Financial Reporting Directive, we identified the development of a specific human rights policy commitment, in line with the UN Guiding Principles on Business & Human Rights, as a good practice and launched our first Human Rights Commitment in AIB in February 2021.

In February 2021, we committed to the UN Global Compact.

See 'Climate action' section on p.24-43 and 'Economic & social inclusion' section 'Housing' on p.57

See also:

'Commitments' on p.22 and 'External initiatives' on p.100

'Task Force on Climate-related Financial Disclosures' on p.91

'Non-Financial Statement' on p.40-42 of our Annual Financial Report 2020

See our 'Human Rights Commitment' at www.aib.ie/ sustainability

Please provide your bank's conclusion/statement if it has fulfilled the requirements regarding Progress on Implementing the Principles for Responsible Banking

AIB has made good progress over the first 18 months of implementing the Principles. Climate action and Economic & social inclusion are two key areas of focus in our sustainability strategy which will guide our decision-making on lending and investment associated with them. We are continuously working to improve our disclosures on responsible and sustainable banking practices, and to align our business with national/international good practices.

NON-FINANCIAL INFORMATION

EMPLOYEES		2020	2019	2018	2017	2016
FTEs BY GENDER @ 31	DECEMBER ¹					
	Female	5,017 (55%)	5,201 (55%)	5,403 (55%)	5,517 (57%)	
	Male	4,078 (45%)	4,229 (45%)	4,345 (45%)	4,203 (43%)	
Total		9,095	9,429	9,831	9,720	
PERMANENT & TEMPO	DRARY FTEs BY GENDER @ 31 DECEM	BER¹				
Permanent	Female	4,612	4,647	4,834	4,991	
	Male	3,682	3,693	3,681	3,589	
Temporary	Female	405	553	652	526	
	Male	396	536	664	614	
PERMANENT & TEMPO	DRARY FTEs BY REGION @ 31 DECEME	BER ¹				
Permanent	Ireland	7,330³	7,370³	7,507³	7,485	
	Northern Ireland (NI)	473	472	487	545	
	Great Britain (GB)	491	498	521	550	
Temporary	Ireland	779³	1,056³	1,279³	1,124	
	Northern Ireland (NI)	6	9	4	1	
	Great Britain (GB)	16	24	33	15	
FULL-TIME & PART-TIM	ME FTEs BY GENDER @ 31 DECEMBER	1				
Full-time	Female	4,453	4,573	4,802	4,918	
	Male	4,054	4,209	4,320	4,186	
Part-time	Female	564	628	684	599	
	Male	23	20	25	17	

Notes: FTE = Full Time Equivalent.

³ This is the average number of FTEs in the financial year. It excludes employees on career breaks and other unpaid long-term leaves, as well as Payzone employees in 2019 and 2020. The Average FTEs for 2020 reported in our AFR was 9,356, which includes 95 Payzone employees. Source: AFR 2020 p.350, (AFR 2019 p.364, AFR 2018 p.362 and AFR 2017 p.366) and Company information.

EMPLOYEES		2020	2019	2018	2017	20:
AVERAGE NUMBER C	DF FTEs BY COUNTRY ³	,	,		1	
Country	Ireland	8,210	8,755	8,681	8,840	8,7
	United Kingdom (i.e. GB & NI)	997	1,026	1,066	1,244	1,3
	United States of America	54	59	54	53	
Total		9,261	9,840	9,801	10,137	10,2
TOTAL HIRES						
Age	<30	312	811	1,154	852	1,0
	30-49	73	327	485	331	
	50+	9	63	44	26	
Gender	Female	172	546	789	549	
	Male	222	655	894	660	
Region	Ireland	370	1,113	1,566	1,118	1,
	Northern Ireland (NI)	9	41	35	39	
	Great Britain (GB)	15	47	82	52	
Total hires		394	1,201	1,683	1,209	1,
Total annual hire rate	**	4.2%	12.2%	17.3%	11.7%	15
Based on the total numb	er of hires divided by the number of FTE staff at the	start of the year				
TOTAL LEAVERS						
Age	<30	397	663	746	686	
	30-49	257	657	584	748	
	50+	130	320	256	440	
Gender	Female	416	877	826	1,082	
	Male	378	763	760	792	
Region	Ireland	743	1,507	1,329	1,556	1,
	Northern Ireland (NI)	19	54	120	221	
	Great Britain (GB)	32	79	107	97	
Total leavers		794	1,640	1,586	1,874	1,
Total annual leaver ra		8.4%	16.7%	16.3%	18.1%	13
Based on the total numb voluntary severance.	er of leavers divided by the number of FTE staff at th	ne start of the year. Le	avers include volun	tary attrition, contra	act expirations, retir	ements a
Employee turnover ra	1.444	8.6%	16.7%	16.2%	18.5%	13.

¹ Information is collected on employees through our internal HR systems. There are no significant seasonal variances. Data at 31 December 2020. Excludes 98 FTEs in Payzone. The actual number of FTEs as at 31.12.2020 reported in our AFR was 9,193, which includes Payzone employees. Source: AFR 2020 p.350 and Company information.

² Includes FTEs in our US operations – 2020: 51 (2019: 53, 2018: 58).

DIVERSITY	2020	2019		BOARD	EXCO	EMPLOYEES
FEMALE REPRESENTATION @ 31 ST DEC			AGE PROFILE @ 31 ST DEC 2020			
Board ⁴	56%	50%	<30 years	0%	0%	16%
Executive Committee (ExCo)	56%	45%	30 – 49 years	0%	44%	62%
All management ⁵	41%	42%	50+ years	100%	56%	22%
All management in revenue generating functions	39%	30%	Female – <30 years	0%	0%	14%
Senior management	34%	33%	Female – 30 – 49 years	0%	40%	62%
Junior management	44%	45%	Female – 50+	56%	60%	24%
Non-management	60%	60%	Male – <30 years	0%	0%	19%
All employees	55%	55%	Male - 30 - 49 years	0%	50%	61%
			Male - 50+	44%	50%	21%

ACCESSIBILITY & CUSTOMER EXPERIENCE	2020	2019	2018	2017
ACCESSIBILITY OF OUR PRODUCTS & SERVICES				
Daily interactions ⁶	2.57m	1.93m	1.8m	1.5m
Locations across Ireland and the UK ⁷	324	324	324	327
NUMBER OF DIGITAL CUSTOMERS & APP USERS®				
Active digital customers	1.72m	1.4m	1.38m	1.4m
Active mobile customers	1.39m	1.3m	0.94m	0.7m
CUSTOMER SATISFACTION ⁹				
Relationship – Personal NPS	+25	+34	+35	+21
Relationship – SME NPS	+25	+20	+24	+19
Transactional – Homes NPS	+45	+53	+50	-
Transactional NPS	+49	+48	n/a	n/a

- ⁴ Figures for Board include one member of our ExCo for 2020 and two for 2019.
- ⁵ Includes all members of our ExCo.
- ⁶ Daily interactions include internet banking logins, branch transactions, ATM interactions, contact centre calls, Kiosk logins and mobile interactions. Mobile interactions include quick balance checks and logins. In previous years, when a customer completed a quick balance check followed by a full login to mobile banking within a short period of time this was counted as one interaction, however in 2020 this is counted as two interactions. Source: Company information.
- ⁷ Source: AFR 2020, p.5-6. Also refer to our Detailed Sustainability Report for 2019, 2018 and 2017 respectively.
- ⁸ Source: AFR 2020, p.5. Also refer to our Detailed Sustainability Report for 2019, 2018 and 2017 respectively.
- ⁹ Source: AFR 2020, p.3 and Company information. Also refer to our Detailed Sustainability Report for 2019, 2018 and 2017 respectively. Please note: NPS is Net Promoter Score. 2020 and 2019 are aggregated yearly scores, whereas 2018 and 2017 are Q4 scores. Transactional Net Promoter Score (NPS) is an aggregation of 20 Homes, Personal, SME, Digital, Retail, Direct and Day-to-Day Banking journeys.

CO₂ EMISSIONS (1 January to 31 December)	2019	2018	2017	2016	Baseline 2009
LOCATION-BASED CARBON EMISSIONS					
Total tCO ₂ e	29,269	34,831	29,525	32,78810,11	45,86910,11
Total Scope 1	4,784	5,212	5,160	5,471	11,514
Total Scope 2	10,025	14,316	15,663	16,557	21,272
Total Scope 3	14,460 ¹³	15,304 ¹²	8,702	10,760	13,082
Out of Scope	16	_	_	_	_

MARKET-BASED CARBON EMISSIONS					
Total tCO ₂ e	18,233	19,204	13,911	21,57510,11	28,50910,11
Total Scope 1	4,784	5,212	5,160	5,471	11,514
Total Scope 2	64	45	49	5,344	3,912
Total Scope 3	13,385 ¹³	13,947 12	8,702	10,760	13,082
Out of Scope	16	-	-	-	-

Emissions in tonnes of CO_2 (t CO_2 e) in line with the GHG Protocol: A Corporate Accounting and Reporting Standard and Defra Voluntary Reporting Guidelines. Emissions are reported one year in arrears.

Scope 1 emissions: include Fuels combustion, AIB's fleet, Fugitive emissions

Scope 2 emissions: include consumption of all purchased electricity

Scope 3 emissions: We have calculated emissions for the following relevant Scope 3 categories: Purchased goods and services, Capital goods, Waste generated in operations, Business Travel, Employee commuting and Fuel-and-energy-related activities. Note that the category of Fuel-and-energy-related

activities (WTT and T&D) has been calculated from 2018 onwards. More information on our Scope 3 data can be found in our 2020 CDP report

(Section C 6.5).

Out of Scope: CO₂ Emissions from biomass combustion

A third-party verification (ISO 14064-3) was completed for reported emissions. For financial years 2019 and 2018, this was completed by EcoAct Limited, and a copy of their GHG verification statements for 2019 and 2018 GHG emissions is available at **www.aib.ie/sustainability**. Please note that 2019 Scope 3 market-based emissions are not in the 2019 or 2018 verification statement.

- ¹⁰ Restated 2016 and 2009 emissions data to improve the accuracy of reporting.
- $^{\mathtt{m}}$ Restated all historic years to reflect improved methodology in calculation of all categories of emissions reported.
- ¹² In 2018, we expanded our Scope 3 reporting boundary to include well-to-tank (WTT) and transport-and-distribution (T&D) emissions from our business activities and this is why our footprint appears to have increased. WTT and T&D emissions are the upstream emissions associated with extracting, refining and transporting fuel/energy to the end-user. WTT and T&D emissions in 2017 footprint were: 5,074 tonnes of CO₂ (market-based). 6,663 tonnes of CO₂ (location-based). Taking these into consideration, our footprint has decreased from 36,188 tonnes of CO₂ to 34,831 tonnes of CO₂ (location-based).
- ¹³ In 2019, we expanded our Scope 3 reporting boundary further to include hotel stays emissions.

EXTERNAL INITIATIVES	VOLUNTARY (V)/ MANDATORY (M)	FIRST ADOPTED	APPLIED
Business Working Responsibly Mark –Business in the Community	V	2019	Group-wide
Carbon Disclosures Project (CDP)	V	2012	Group-wide
Disclosure of Non-Financial and Diversity Information for Certain Large Undertakings and Groups Regulations 2017 (SJ. 360/2017)	М	Q1 2019, for 2018 AFR	Group-wide
Global Reporting Initiative (GRI)	V	2017, for 2016 Sustainability Report	Group-wide
ISO 50001 (energy) and ISO 14001 (environmental) management	V	2014	Group-wide
Low Carbon Pledge – Business in the Community, Ireland	V	2018	Ireland
National Energy Efficiency Action Plan	V	2010	Ireland
Task Force on Climate-related Financial Disclosures (TCFD)	V	2019	Group-wide
UK Equality Act (Gender Pay) Regulations 2017	М	2017	UK
UNEP FI Principles for Responsible Banking	V	2019	Group-wide
UN Global Compact	V	2021	Group-wide

Source: Company information.

MEMBERSHIP OF ASSOCIATIONS	POSITION ON THE GOVERNANCE BODY	PARTICIPATES IN PROJECTS/ COMMITTEES	PROVIDES SUBSTANTIVE FUNDING BEYOND MEMBERSHIP DUES	MEMBERSHIP IS STRATEGIC
Banking & Payments Federation of Ireland (BPFI)	Υ	Υ	N	Υ
European Banking Federation (through BPFI)	N	Indirectly through BPFI	N	Υ
Irish Business and Employment Confederation (IBEC)	N	Υ	N	Υ
Irish Paper Clearing Company (IPCC)	Υ	Υ	N	Υ
Irish Payments Council (IPC)	Υ	Υ	N	Υ
UK Finance	N	Υ	N	Υ
UNEP Finance Initiative	N	Υ	N	Υ
30% Club	N	Υ	N	Υ
Open Doors	N	Υ	N	Υ
The Valuable 500	N	N	N	Υ

Source: Company information.